Growth outlook improving; strong margin guidance sustained



Auto & Auto Ancillaries > Result Update > July 27, 2024

TARGET PRICE (Rs): 300

AL posted an inline Q1 (margin up 57bps YoY to 10.6%, despite one-offs related to new-age R&D set-up). AL has turned more positive on volume outlook, expects better margin in FY25 vs FY24, and retains medium term mid-teen margin guidance. We believe MHCVs would enter an upcycle from FY26E after 2 likely flattish years (FY23-25E), amid macros remaining favorable. This, with healthy fleet profitability (refer to Expert Call), would enable margin expansion at CV OEMs, thus driving strong EPS growth. We raise FY26E EPS by 11%, introduce FY27 estimates (build-in 4%/13% CAGR in MHCV vol./FY24-27E EPS), and retain BUY. We raise our TP to Rs300/sh (from Rs250; on 13x Jun-26E EV/EBITDA+2x P/B for HLFL; implied 22x Jun-26E PER). AL is among the least expensive OEMs (13% EPS CAGR; net-cash balance sheet; >25% RoCE).

| Ashok Leyland: Fina | ancial Snaps | hot (Stand | alone) | | |
|----------------------------|--------------|------------|---------|---------|---------|
| Y/E Mar (Rs mn) | FY23 | FY24 | FY25E | FY26E | FY27E |
| Revenue | 361,441 | 383,670 | 396,817 | 420,374 | 449,947 |
| EBITDA | 29,307 | 46,066 | 51,183 | 55,917 | 61,537 |
| Adj. PAT | 12,955 | 27,116 | 29,837 | 35,303 | 39,160 |
| Adj. EPS (Rs) | 4.4 | 9.2 | 10.2 | 12.0 | 13.3 |
| EBITDA margin (%) | 8.1 | 12.0 | 12.9 | 13.3 | 13.7 |
| EBITDA growth (%) | 194.7 | 57.2 | 11.1 | 9.2 | 10.1 |
| Adj. EPS growth (%) | 154.7 | 89.7 | 14.0 | 18.3 | 10.9 |
| RoE (%) | 16.4 | 31.5 | 31.9 | 33.9 | 33.9 |
| RoIC (%) | 24.9 | 64.8 | 122.4 | 141.7 | 172.3 |
| P/E (x) | 55.8 | 26.7 | 24.2 | 20.5 | 18.5 |
| EV/EBITDA (x) | 25.0 | 15.4 | 13.8 | 12.6 | 11.2 |
| P/B (x) | 8.6 | 8.2 | 7.3 | 6.6 | 5.9 |
| FCFF yield (%) | 2.3 | 2.9 | 3.6 | 4.6 | 6.6 |

Source: Company, Emkay Research

In-line performance in Q1

Revenue/EBITDA grew 5%/11% YoY to Rs86bn/Rs.9.1bn (in-line). Margins rose by 57bps YoY (down by 354bps QoQ) to 10.6%; the sequential decline was largely owing to lower volume; gross margin saw a ~40bps dip QoQ. Reported margin featured a material one-off related to R&D costs for battery packs, electric drive units, and software defined vehicles. Overall, adjusted profit stood at Rs5.2bn vs our estimate of Rs5bn.

Earnings Call KTAs

1) The company turned more optimistic on the CV outlook; a traditionally weaker Q1 has clocked 10% growth this year, contrary to fears of a slow down; Q2 is witnessing good momentum on-ground; macros remain supportive and public infra thrust is still in place, with profitability of fleet operators also healthy; AL expects some growth this year, with flattish performance in the worst case. 2) Replacement demand is yet to kick in, with average fleet age at an all-time high of \sim 10-11 years vs. LTA of \sim 7-8 years; this grants confidence on a positive outlook over coming 2-3 years; ~50% of the current truck parc belongs to BS-3 or earlier era and would see natural replacement at some point. 3) Within trucks, all segments are expected to do well except for the multi axle haulage category, which is seeing some shift to tractor-trailers. 4) Dedicated Freight Corridors (DFCs) are not seen impacting heavy truck demand over the next 2 years, as the related ecosystem around it still needs to develop. 5) AL is confident of market-share gains in MHCVs and LCVs, driven by product launches (e.g. 6 launches in LCVs this year, along with launches for the school and staff bus segment). 6) EV transition in buses is happening faster than anticipated; AL is participating in tenders and has $\sim 1,400$ deliveries lined up over coming quarters. 7) AL continues to aspire for mid-teen margins over the medium term; it expects full year margins this year to be higher than in FY24 driven by continued pricing discipline, operating leverage, stable RM, further cost actions, and improving mix. 8) The defense order pipeline is strong; AL expects to double FY24 revenue in 2-3 years. 9) Investment spends for FY24 stand at ~Rs5-7.5bn.

Accredited Investors as defined in the Securities and Futures Act, Chapter 289 of Singapore.

| Target Price – 12M | Jun-25 |
|-----------------------|--------|
| Change in TP (%) | 20.0 |
| Current Reco. | BUY |
| Previous Reco. | BUY |
| Upside/(Downside) (%) | 21.8 |
| CMP (26-Jul-24) (Rs) | 246.4 |

| Stock Data | Ticker |
|-------------------------|-----------|
| 52-week High (Rs) | 249 |
| 52-week Low (Rs) | 158 |
| Shares outstanding (mn) | 2,936.4 |
| Market-cap (Rs bn) | 723 |
| Market-cap (USD mn) | 8,641 |
| Net-debt, FY25E (Rs mn) | -15,530 |
| ADTV-3M (mn shares) | 19 |
| ADTV-3M (Rs mn) | 4,178.3 |
| ADTV-3M (USD mn) | 49.9 |
| Free float (%) | 48.5 |
| Nifty-50 | 24,835 |
| INR/USD | 83.7 |
| Shareholding, Jun-24 | |
| Promoters (%) | 51.1 |
| FPIs/MFs (%) | 21.9/14.0 |

| Price Perform | 1M 3M 12 2.6 33.2 36 | | | | | | |
|---------------|-----------------------------|------|------|--|--|--|--|
| (%) | 1M | 3M | 12M | | | | |
| Absolute | 2.6 | 33.2 | 36.0 | | | | |
| Rel. to Nifty | (1.4) | 20.2 | 8.3 | | | | |



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Exhibit 1: Q1FY25 snapshot – Revenue up 5% YoY amid ~6% volume growth; ASPs down ~2% QoQ

3.9

36.7

6.0

34.9

| (Rs mn) | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 | Q4FY24 | Q1FY25 | YoY (%) | QoQ (%) |
|----------------------------------|--------|---------|------------|--------|--------|---------|--------|-----------|-----------|
| Revenue | 90,297 | 116,257 | 81,893 | 96,380 | 92,730 | 112,667 | 85,985 | 5.0 | (23.7) |
| Expenditure | 82,323 | 103,499 | 73,685 | 85,583 | 81,591 | 96,746 | 76,877 | 4.3 | (20.5) |
| as % of sales | 91.2 | 89.0 | 90.0 | 88.8 | 88.0 | 85.9 | 89.4 | | |
| Consumption of RM | 68,859 | 87,887 | 60,372 | 70,866 | 66,977 | 80,906 | 62,046 | 2.8 | (23.3) |
| as % of sales | 76.3 | 75.6 | 73.7 | 73.5 | 72.2 | 71.8 | 72.2 | | |
| Employee Cost | 5,495 | 5,919 | 5,376 | 5,728 | 5,695 | 5,535 | 5,498 | 2.3 | (0.7) |
| as % of sales | 6.1 | 5.1 | 6.6 | 5.9 | 6.1 | 4.9 | 6.4 | | |
| Other expenditure | 7,970 | 9,693 | 7,938 | 8,989 | 8,919 | 10,305 | 9,333 | 17.6 | (9.4) |
| as % of sales | 8.8 | 8.3 | <i>9.7</i> | 9.3 | 9.6 | 9.1 | 10.9 | | |
| EBITDA | 7,973 | 12,757 | 8,208 | 10,798 | 11,139 | 15,921 | 9,109 | 11.0 | (42.8) |
| EBITDA margin (%) | 8.8 | 11.0 | 10.0 | 11.2 | 12.0 | 14.1 | 10.6 | | |
| Depreciation | 1,890 | 1,838 | 1,794 | 1,803 | 1,785 | 1,797 | 1,727 | (3.7) | (3.9) |
| EBIT | 6,084 | 10,919 | 6,414 | 8,995 | 9,355 | 14,124 | 7,382 | 15.1 | (47.7) |
| Other Income | 316 | 389 | 512 | 475 | 300 | 1,179 | 223 | (56.4) | (81.1) |
| Interest | 804 | 628 | 699 | 587 | 616 | 592 | 591 | (15.5) | (0.3) |
| PBT | 5,596 | 10,681 | 6,227 | 8,883 | 9,039 | 14,711 | 7,014 | 12.6 | (52.3) |
| Total Tax | 2,052 | 3,731 | 457 | 3,044 | 3,232 | 5,010 | 1,759 | 284.9 | (64.9) |
| Adjusted PAT | 3,544 | 6,950 | 5,770 | 5,839 | 5,806 | 9,701 | 5,256 | (8.9) | (45.8) |
| Extra ordinary items Loss/(Gain) | 69 | 564 | (6) | (229) | (6) | (697) | - | (100.0) | (100.0) |
| Reported PAT | 3,613 | 7,514 | 5,764 | 5,610 | 5,800 | 9,004 | 5,256 | (8.8) | (41.6) |
| Adjusted EPS | 1.2 | 2.4 | 2.0 | 2.0 | 2.0 | 3.3 | 1.8 | | |
| | | | | | | | | | |
| (%) | Q3FY23 | Q4FY23 | Q1FY24 | Q2FY24 | Q3FY24 | Q4FY24 | Q1FY25 | YoY (bps) | QoQ (bps) |
| EBITDAM | 8.8 | 11.0 | 10.0 | 11.2 | 12.0 | 14.1 | 10.6 | 57 | (354) |
| EBITM | 6.7 | 9.4 | 7.8 | 9.3 | 10.1 | 12.5 | 8.6 | 75 | (395) |
| EBTM | 6.2 | 9.2 | 7.6 | 9.2 | 9.7 | 13.1 | 8.2 | 55 | (490) |

Source: Company, Emkay Research

PATM

Effective Tax rate

Exhibit 2: Actual vs. estimates

| (Rs mn) | Actual | Emkay Est | Variance | Consensus | % Variance |
|-------------------|--------|-----------|----------|-----------|------------|
| Net sales | 85,985 | 86,961 | (1.1) | 87,800 | (2.1) |
| EBITDA | 9,109 | 9,218 | (1.2) | 9,680 | (5.9) |
| EBITDA margin (%) | 10.6 | 10.6 | -1 bps | 11.0 | -43 bps |
| Adj net income | 5,256 | 5,006 | 5.0 | 5,473 | (4.0) |
| FDEPS (Rs) | 1.8 | 1.7 | 5.0 | 1.9 | (4.0) |

7.0

7.3

6.1

34.3

6.3

35.8

8.6

34.1

6.1

25.1

(93)

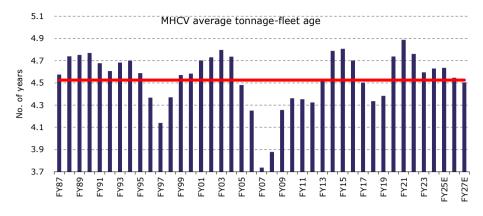
1,773

(250)

(899)

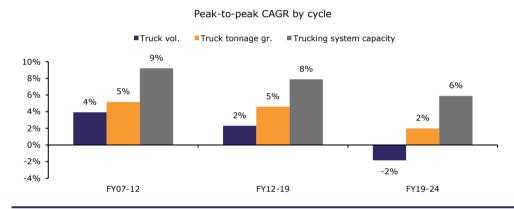
Source: Company, Bloomberg, Emkay Research

Exhibit 3: A sharp replacement-led upturn seen in truck industry volumes since FY21; average fleet age to start dipping below the LTA going forward, as replacement demand kicks-in



Source: SIAM, Emkay Research

Exhibit 4: Trucking system capacity rise in the current cycle is akin to that in the previous two cycles, even though industry volumes are flattish over the same period



Source: Emkay Research

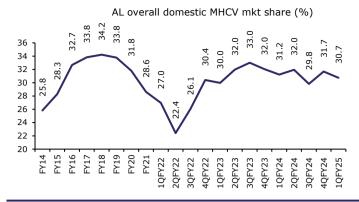
Exhibit 5: MHCV retails have improved in July, rising 2% YoY on MTD basis

| Vahan registra- tions | Jul-23 | Aug-23 | Sep-23 | Oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | July- 24MTD |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------------|
| 2W | 1,230,518 | 1,257,567 | 1,313,601 | 1,512,263 | 2,255,523 | 1,450,404 | 1,455,217 | 1,438,876 | 1,526,780 | 1,640,857 | 1,531,967 | 1,374,227 | 1,174,044 |
| PV | 268,660 | 297,480 | 314,506 | 339,921 | 351,861 | 279,154 | 362,137 | 305,328 | 291,327 | 306,853 | 275,277 | 257,787 | 232,390 |
| 3W | 97,151 | 102,935 | 105,089 | 109,008 | 101,898 | 95,366 | 97,205 | 94,861 | 105,115 | 80,037 | 98,188 | 94,226 | 86,911 |
| MHCV | 22,990 | 24,953 | 27,410 | 31,912 | 28,396 | 24,301 | 30,076 | 28,851 | 30,393 | 32,972 | 26,930 | 22,126 | 20,610 |
| LCV | 46,538 | 47,619 | 49,753 | 55,192 | 53,751 | 47,040 | 53,156 | 51,351 | 51,455 | 47,214 | 46,513 | 41,360 | 37,411 |
| Tractor | 84,465 | 68,406 | 48,968 | 55,339 | 55,082 | 72,233 | 83,315 | 70,554 | 72,166 | 51,561 | 64,063 | 65,092 | 58,138 |

| Growth YoY (%) | Jul-23 | Aug-23 | Sep-23 | Oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | July- 24MTD |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------|
| 2W | 9 | 7 | 22 | (12) | 22 | 28 | 15 | 13 | 5 | 33 | 2 | 5 | 12 |
| PV | 2 | 4 | 17 | (2) | 19 | 2 | 9 | 8 | (10) | 13 | (4) | (9) | 4 |
| 3W | 85 | 77 | 59 | 58 | 30 | 43 | 41 | 28 | 20 | 10 | 20 | 5 | 6 |
| MHCV | 8 | 11 | 11 | 21 | (1) | (0) | (1) | (4) | (16) | (5) | (4) | (7) | 2 |
| LCV | (4) | 0 | (2) | 5 | (8) | (5) | (7) | (2) | (8) | (2) | 2 | (9) | (4) |
| Tractor | 25 | 16 | (8) | 3 | (22) | 2 | 24 | 13 | (2) | 3 | (1) | (27) | (18) |

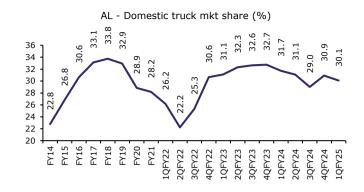
Source: Vahan, Emkay Research; Note: July MTD as of 25-Jul

Exhibit 6: AL has largely sustained its overall MHCV market share



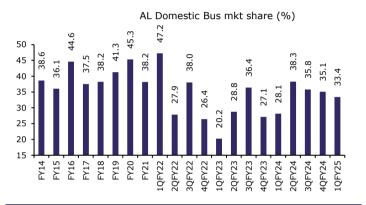
Source: SIAM, Emkay Research

Exhibit 7: Slight dip in AL's domestic truck market share in Q1FY25



Source: SIAM, Emkay Research

Exhibit 8: Bus market share, though comfortably above the recent lows, has dipped by $\sim 170 \text{bps}$ QoQ in Q1FY25



Source: SIAM, Emkay Research; Note: includes Switch Mobility

Exhibit 9: AL's LCV market share is largely intact



Source: SIAM, Emkay Research

Exhibit 10: AL's truck market share slightly dipped in Q1FY25 vs Q4FY23

| AL - market share (%) | 4QFY22 | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 |
|-----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| MHCV - Passenger | | | | | | | | | | |
| 7.5-14.5 MT | 15.8 | 11.5 | 12.5 | 18.3 | 17.3 | 19.0 | 17.9 | 14.1 | 15.7 | 15.6 |
| 14.5-18.5 MT | 44.4 | 52.8 | 65.8 | 56.6 | 44.7 | 56.7 | 67.6 | 60.9 | 61.4 | 66.4 |
| Over 18.5 MT | - | - | - | - | 18.2 | - | 37.8 | 100.0 | 100.0 | - |
| Total | 26.4 | 20.2 | 28.8 | 36.4 | 27.1 | 28.1 | 38.3 | 35.8 | 35.1 | 33.4 |
| | | | | | | | | | | |
| MHCV - Goods | | | | | | | | | | |
| 7.5 - 12 MT | 8.1 | 9.6 | 10.2 | 11.3 | 10.4 | 16.7 | 12.3 | 13.6 | 17.6 | 24.5 |
| 12 - 16.2 MT | 29.9 | 32.7 | 29.2 | 26.6 | 27.5 | 33.6 | 35.8 | 36.0 | 50.0 | 49.4 |
| 16.2 - 25 MT | 30.3 | 29.6 | 39.9 | 36.7 | 28.9 | 36.9 | 33.9 | 27.8 | 25.8 | 28.1 |
| Over 25 MT | 38.7 | 38.6 | 39.5 | 38.3 | 39.9 | 35.5 | 34.9 | 32.4 | 35.4 | 31.8 |
| Tractor Trailers | 27.6 | 26.0 | 27.5 | 32.0 | 34.7 | 27.2 | 30.9 | 30.7 | 31.7 | 29.5 |
| Total | 30.6 | 31.1 | 32.3 | 32.6 | 32.7 | 31.7 | 31.1 | 29.0 | 30.9 | 30.1 |

Source: Company, Emkay Research

Exhibit 11: Truck product mix — Truck industry's product mix in Q1FY25 has converged with AL's

| Industry truck mix (%) | 4QFY22 | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 |
|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 7.5 - 12 MT | 12.6 | 12.2 | 12.5 | 10.4 | 9.7 | 11.3 | 12.4 | 11.7 | 11.6 | 13.6 |
| 12 - 16.2 MT | 19.1 | 17.5 | 14.7 | 12.8 | 8.6 | 6.8 | 6.2 | 6.0 | 4.8 | 4.0 |
| 16.2 - 25 MT | 11.9 | 13.0 | 14.7 | 14.7 | 19.0 | 19.9 | 20.2 | 22.3 | 23.8 | 24.7 |
| Over 25 MT | 42.9 | 43.2 | 41.1 | 44.6 | 40.7 | 40.4 | 40.0 | 38.9 | 37.5 | 35.1 |
| Tractor Trailers | 13.5 | 14.0 | 17.0 | 17.6 | 22.0 | 21.7 | 21.3 | 21.1 | 22.3 | 22.6 |
| Over 16T total | 68.3 | 70.3 | 72.8 | 76.8 | 81.7 | 81.9 | 81.4 | 82.3 | 83.6 | 82.4 |

| AL truck mix (%) | 4QFY22 | 1QFY23 | 2QFY23 | 3QFY23 | 4QFY23 | 1QFY24 | 2QFY24 | 3QFY24 | 4QFY24 | 1QFY25 |
|------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 7.5 - 12 MT | 3.3 | 3.8 | 4.0 | 3.6 | 3.1 | 6.0 | 4.9 | 5.5 | 6.6 | 11.1 |
| 12 - 16.2 MT | 18.6 | 18.4 | 13.3 | 10.4 | 7.2 | 7.2 | 7.1 | 7.4 | 7.8 | 6.6 |
| 16.2 - 25 MT | 11.8 | 12.4 | 18.2 | 16.5 | 16.8 | 23.1 | 22.0 | 21.4 | 19.9 | 23.1 |
| Over 25 MT | 54.1 | 53.7 | 50.1 | 52.3 | 49.6 | 45.2 | 44.9 | 43.4 | 43.0 | 37.1 |
| Tractor Trailers | 12.1 | 11.7 | 14.4 | 17.2 | 23.3 | 18.6 | 21.1 | 22.3 | 22.8 | 22.1 |
| Over 16T total | 78.0 | 77.8 | 82.7 | 86.0 | 89.7 | 86.8 | 88.0 | 87.1 | 85.6 | 82.3 |

Source: SIAM, Emkay Research

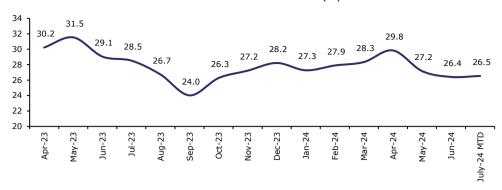
Exhibit 12: Domestic CVs — Player-wise, segmental market share over the years

| Market share (%) | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | Q1FY25 |
|-------------------|------|------|------|------|------|------|------|------|------|------|------|--------|
| Domestic Buses | | | | | | | | | | | | |
| AL (incl. Switch) | 38.6 | 36.1 | 44.6 | 37.5 | 38.2 | 41.3 | 45.3 | 38.2 | 32.1 | 28.0 | 34.5 | 33.4 |
| TTMT | 40.1 | 40.1 | 34.0 | 38.5 | 37.2 | 36.5 | 37.0 | 34.3 | 38.3 | 29.8 | 30.2 | 33.0 |
| Others | 21.3 | 23.8 | 21.4 | 24.0 | 24.6 | 22.2 | 17.7 | 27.5 | 29.6 | 42.2 | 35.3 | 33.6 |
| Domestic Trucks | | | | | | | | | | | | |
| Up to 16.2T | | | | | | | | | | | | |
| AL | 20.7 | 22.0 | 25.8 | 29.1 | 27.0 | 28.4 | 29.9 | 23.1 | 18.3 | 20.5 | 22.8 | 30.2 |
| TTMT | 51.8 | 49.6 | 46.2 | 42.1 | 41.2 | 42.1 | 40.2 | 40.7 | 46.2 | 40.5 | 33.8 | 35.4 |
| VECV | 24.4 | 25.5 | 24.9 | 25.1 | 29.4 | 26.9 | 26.3 | 30.9 | 30.5 | 34.2 | 36.3 | 28.3 |
| Others | 3.0 | 3.0 | 3.0 | 3.8 | 2.5 | 2.5 | 3.6 | 5.4 | 5.0 | 4.8 | 7.1 | 6.1 |
| Above 16.2T | | | | | | | | | | | | |
| AL | 24.5 | 29.5 | 33.2 | 35.3 | 36.7 | 35.2 | 28.3 | 30.8 | 31.2 | 36.0 | 32.3 | 30.1 |
| TTMT | 64.0 | 61.3 | 59.5 | 56.1 | 54.9 | 56.4 | 60.2 | 58.0 | 58.2 | 52.5 | 52.8 | 54.1 |
| VECV | 3.8 | 3.4 | 3.5 | 4.4 | 3.9 | 3.8 | 7.2 | 8.7 | 8.4 | 9.6 | 12.5 | 13.3 |
| Others | 7.6 | 5.8 | 3.8 | 4.1 | 4.5 | 4.6 | 4.4 | 2.4 | 2.3 | 1.9 | 2.3 | 2.5 |
| Domestic LCVs | | | | | | | | | | | | |
| AL | 6.3 | 6.7 | 7.5 | 7.5 | 8.2 | 8.6 | 9.1 | 11.4 | 11.0 | 11.0 | 11.2 | 11.1 |
| TTMT | 48.1 | 42.8 | 38.6 | 38.1 | 40.4 | 40.8 | 39.0 | 38.8 | 40.1 | 36.0 | 32.2 | 30.4 |
| M&M | 36.4 | 39.1 | 41.4 | 42.0 | 39.9 | 38.3 | 39.1 | 37.5 | 36.3 | 40.1 | 42.8 | 43.9 |
| Others | 9.2 | 11.4 | 12.5 | 12.5 | 11.5 | 12.2 | 12.9 | 12.3 | 12.6 | 12.8 | 13.7 | 14.7 |

Source: SIAM, Emkay Research

Exhibit 13: AL has largely sustained its MHCV retail market share

AL - MHCV retail market share (%)



Source: Vahan, Emkay Research; Note: July MTD as of 25-Jul

Exhibit 14: We expect ~2%/4% growth in domestic MHCVs/overall CV industry, respectively, over FY24-27E

| (No. of units) | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25E | FY26E | FY27E |
|-------------------|-----------|---------|---------|---------|-----------|-----------|-----------|-----------|-----------|
| Domestic MHCVs | 390,557 | 224,428 | 160,688 | 240,577 | 359,003 | 373,194 | 372,263 | 384,159 | 400,479 |
| Growth YoY (%) | 14.7 | (42.5) | (28.4) | 49.7 | 49.2 | 4.0 | (0.2) | 3.2 | 4.2 |
| Passenger (Buses) | 39,539 | 40,016 | 7,322 | 11,804 | 38,410 | 53,136 | 55,261 | 57,472 | 59,771 |
| Growth YoY (%) | 10.2 | 1.2 | (81.7) | 61.2 | 225.4 | 38.3 | 4.0 | 4.0 | 4.0 |
| Goods (Trucks) | 351,018 | 184,412 | 153,366 | 228,773 | 320,593 | 320,058 | 317,002 | 326,688 | 340,709 |
| Growth YoY (%) | 15.2 | (47.5) | (16.8) | 49.2 | 40.1 | (0.2) | (1.0) | 3.1 | 4.3 |
| 7.5-12T | 76,330 | 41,175 | 27,962 | 34,822 | 35,298 | 37,667 | 38,420 | 39,573 | 41,552 |
| Growth YoY (%) | 33.8 | (46.1) | (32.1) | 24.5 | 1.4 | 6.7 | 2.0 | 3.0 | 5.0 |
| 12-16.2T | 40,691 | 26,549 | 24,945 | 42,555 | 41,276 | 18,790 | 19,917 | 20,714 | 21,750 |
| Growth YoY (%) | 15.7 | (34.8) | (6.0) | 70.6 | (3.0) | (54.5) | 6.0 | 4.0 | 5.0 |
| 16.2-25T | 77,613 | 47,475 | 25,832 | 30,405 | 50,472 | 69,334 | 70,721 | 72,135 | 74,660 |
| Growth YoY (%) | 41.9 | (38.8) | (45.6) | 17.7 | 66.0 | 37.4 | 2.0 | 2.0 | 3.5 |
| >25T | 85,037 | 49,697 | 60,747 | 93,256 | 135,475 | 125,178 | 119,545 | 123,131 | 128,057 |
| Growth YoY (%) | 14.4 | (41.6) | 22.2 | 53.5 | 45.3 | (7.6) | (4.5) | 3.0 | 4.0 |
| Tractor trailers | 71,347 | 19,516 | 13,880 | 27,735 | 58,072 | 69,089 | 68,398 | 71,134 | 74,691 |
| Growth YoY (%) | (14.5) | (72.6) | (28.9) | 99.8 | 109.4 | 19.0 | (1.0) | 4.0 | 5.0 |
| Domestic LCVs | 616,580 | 492,882 | 407,871 | 475,989 | 603,465 | 594,864 | 618,659 | 649,591 | 682,071 |
| Growth YoY (%) | 19.5 | (20.1) | (17.2) | 16.7 | 26.8 | (1.4) | 4.0 | 5.0 | 5.0 |
| Export MHCVs | 48,676 | 22,333 | 17,548 | 32,181 | 22,067 | 18,225 | 20,048 | 22,052 | 24,257 |
| Growth YoY (%) | 10.4 | (54.1) | (21.4) | 83.4 | (31.4) | (17.4) | 10.0 | 10.0 | 10.0 |
| Export LCVs | 51,257 | 36,551 | 32,786 | 60,116 | 56,578 | 47,591 | 52,350 | 57,585 | 63,344 |
| Growth YoY (%) | (2.9) | (28.7) | (10.3) | 83.4 | (5.9) | (15.9) | 10.0 | 10.0 | 10.0 |
| Total MHCVs | 439,233 | 246,761 | 178,236 | 272,758 | 381,070 | 391,419 | 392,310 | 406,212 | 424,737 |
| Growth YoY (%) | 14.2 | (43.8) | (27.8) | 53.0 | 39.7 | 2.7 | 0.2 | 3.5 | 4.6 |
| Total LCVs | 667,837 | 529,433 | 440,657 | 536,105 | 660,043 | 642,455 | 671,009 | 707,177 | 745,415 |
| Growth YoY (%) | 17.4 | (20.7) | (16.8) | 21.7 | 23.1 | (2.7) | 4.4 | 5.4 | 5.4 |
| Grand total | 1,107,070 | 776,194 | 618,893 | 808,863 | 1,041,113 | 1,033,874 | 1,063,319 | 1,113,388 | 1,170,151 |
| Growth YoY (%) | 16.1 | (29.9) | (20.3) | 30.7 | 28.7 | (0.7) | 2.8 | 4.7 | 5.1 |

Source: SIAM, Emkay Research

Exhibit 15: Revenue model — We build in 4%/13% volume/EPS CAGR over FY24-27E

| Revenue Model - AL | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25E | FY26E | FY27E |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Avg. monthly vol. (units) | 11,905 | 6,550 | 4,314 | 6,157 | 10,338 | 10,427 | 10,554 | 10,957 | 11,631 |
| MHCVs (no. of units) | 142,858 | 78,594 | 51,769 | 73,885 | 124,057 | 125,120 | 126,654 | 131,480 | 139,566 |
| Growth (%) | 8.7 | (45.0) | (34.1) | 42.7 | 67.9 | 0.9 | 1.2 | 3.8 | 6.2 |
| Avg. monthly vol. (units) | 4,542 | 3,887 | 4,076 | 4,537 | 5,679 | 5,814 | 6,042 | 6,357 | 6,689 |
| LCVs (no. of units) | 54,508 | 46,646 | 48,908 | 54,441 | 68,148 | 69,763 | 72,509 | 76,289 | 80,274 |
| Growth (%) | 25.5 | (14.4) | 4.8 | 11.3 | 25.2 | 2.4 | 3.9 | 5.2 | 5.2 |
| Share of MHCVs in total vol. (%) | 72.4 | 62.8 | 51.4 | 57.6 | 64.5 | 64.2 | 63.6 | 63.3 | 63.5 |
| Volumes (no. of units) | 197,366 | 125,240 | 100,677 | 128,326 | 192,205 | 194,883 | 199,163 | 207,769 | 219,840 |
| Growth (%) | 12.9 | (36.5) | (19.6) | 27.5 | 49.8 | 1.4 | 2.2 | 4.3 | 5.8 |
| ASP (Rs/unit) | 1,472,136 | 1,394,720 | 1,519,856 | 1,690,093 | 1,880,499 | 1,968,721 | 1,992,425 | 2,023,275 | 2,046,707 |
| Growth (%) | (2.3) | (5.3) | 9.0 | 11.2 | 11.3 | 4.7 | 1.2 | 1.5 | 1.2 |
| Revenue | 290,550 | 174,675 | 153,015 | 216,883 | 361,441 | 383,670 | 396,817 | 420,374 | 449,947 |
| Growth (%) | 10.2 | (39.9) | (12.4) | 41.7 | 66.7 | 6.2 | 3.4 | 5.9 | 7.0 |
| EBITDA | 31,357 | 11,737 | 5,351 | 9,945 | 29,307 | 46,066 | 51,183 | 55,917 | 61,537 |
| EBITDA margin (%) | 10.8 | 6.7 | 3.5 | 4.6 | 8.1 | 12.0 | 12.9 | 13.3 | 13.7 |
| EBITDA growth (%) | 5.8 | (62.6) | (54.4) | 85.8 | 194.7 | 57.2 | 11.1 | 9.2 | 10.1 |
| EBITDA/unit (Rs) | 158,879 | 93,712 | 53,154 | 77,499 | 152,478 | 236,377 | 256,990 | 269,130 | 279,918 |
| EBIT | 25,365 | 5,348 | (1,945) | 2,826 | 22,444 | 39,385 | 43,587 | 47,725 | 52,879 |
| EBIT margin (%) | 8.7 | 3.1 | (1.3) | 1.3 | 6.2 | 10.3 | 11.0 | 11.4 | 11.8 |
| PBT | 25,543 | 5,177 | (3,999) | 168 | 20,258 | 38,859 | 43,221 | 47,387 | 52,563 |
| Tax | 5,280 | 1,452 | (982) | (142) | 7,303 | 11,743 | 13,384 | 12,084 | 13,404 |
| Tax rate (%) | 21 | 28 | 25 | (85) | 36 | 30 | 31 | 26 | 26 |
| PAT | 20,263 | 3,726 | (3,016) | 310 | 12,955 | 27,116 | 29,837 | 35,303 | 39,160 |
| EPS (Rs) | 6.9 | 1.3 | (1.0) | 0.1 | 4.4 | 9.2 | 10.2 | 12.0 | 13.3 |
| Net debt/(cash) (Rs mn) | (7,412) | 19,589 | 29,183 | 15,518 | 10,526 | (14,327) | (15,530) | (21,011) | (33,763) |
| ROE (%) | 26 | 5 | -4 | 0 | 16 | 31 | 32 | 34 | 34 |
| ROCE (%) | 20 | 4 | -1 | 2 | 14 | 25 | 28 | 28 | 28 |

Source: Company, Emkay Research

Exhibit 16: Change in estimates — We raise FY25E/FY26E EPS by 7%/11% on higher margins, and introduce FY27E

| De min | FY25E | | | | FY26E | | | | FY27E | |
|-------------------|---------|---------|----------|--------|---------|---------|----------|--------|------------|--------|
| Rs mn | Earlier | Revised | % Change | % YoY | Earlier | Revised | % Change | % YoY | Introduced | % YoY |
| Volume | 197,384 | 199,163 | 0.9 | 2.2 | 206,284 | 207,769 | 0.7 | 4.3 | 219,840 | 5.8 |
| Revenue | 399,402 | 396,817 | (0.6) | 3.4 | 420,511 | 420,374 | (0.0) | 5.9 | 449,947 | 7.0 |
| EBITDA | 48,313 | 51,183 | 5.9 | 11.1 | 50,692 | 55,917 | 10.3 | 9.2 | 61,537 | 10.1 |
| EBITDA margin (%) | 12.1 | 12.9 | 80 bps | 89 bps | 12.1 | 13.3 | 125 bps | 40 bps | 13.7 | 37 bps |
| Adj PAT | 27,928 | 29,837 | 6.8 | 10.0 | 31,747 | 35,303 | 11.2 | 18.3 | 39,160 | 10.9 |
| EPS (Rs) | 9.5 | 10.2 | 7.0 | 10.0 | 10.8 | 12.0 | 11.3 | 18.3 | 13.3 | 10.9 |

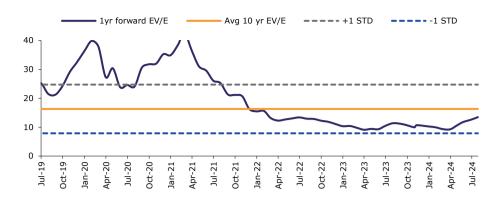
Source: Emkay Research

Exhibit 17: Emkay vs. Consensus estimates

| Ashak Lawland | Emkay Estimates | | | Bloomberg estimates | | | Difference | | |
|-------------------|-----------------|---------|---------|---------------------|---------|---------|------------|---------|---------|
| Ashok Leyland | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E |
| Net revenue | 396,817 | 420,374 | 449,947 | 414,735 | 448,963 | 485,518 | -4.3% | -6.4% | -7.3% |
| EBITDA | 51,183 | 55,917 | 61,537 | 50,636 | 54,969 | 58,382 | 1.1% | 1.7% | 5.4% |
| EBITDA margin (%) | 12.9 | 13.3 | 13.7 | 12.2 | 12.2 | 12.0 | 69 bps | 106 bps | 165 bps |
| EPS (Rs) | 10.2 | 12.0 | 13.3 | 10.7 | 11.8 | 13.9 | -5.2% | 1.8% | -3.9% |

Source: Bloomberg, Emkay Research

Exhibit 18: AL trades below its LTA on EV/EBITDA basis



Source: Bloomberg, Emkay Research

Exhibit 19: AL is among the least expensive stocks in Auto OEMs

| | EPS CAGR | EPS CAGR P/E (x) | | EV/EBIT | DA (x) | P/BV (x) | |
|------------------------|----------|------------------|-------|---------|--------|----------|-------|
| | FY24-26E | FY25E | FY26E | FY25E | FY26E | FY25E | FY26E |
| Ashok Leyland | 14% | 24.2 | 20.5 | 13.8 | 12.6 | 7.3 | 6.6 |
| Bajaj Auto | 26% | 30.2 | 27.4 | 23.1 | 20.6 | 10.6 | 10.3 |
| TVS Motor | 29% | 40.1 | 34.4 | 25.6 | 21.9 | 12.1 | 9.9 |
| Hero Motocorp | 12% | 23.1 | 21.2 | 16.5 | 15.0 | 5.8 | 5.5 |
| Eicher Motors (Consol) | 7% | 34.1 | 31.8 | 25.6 | 22.2 | 6.6 | 5.7 |
| Maruti Suzuki | 8% | 28.2 | 26.3 | 17.9 | 16.0 | 4.4 | 4.0 |
| Tata Motors (Consol) | 14% | 18.7 | 15.1 | 7.1 | 6.0 | 3.9 | 3.1 |
| Mahindra & Mahindra* | 11% | 29.0 | 27.5 | 23.6 | 21.3 | 5.9 | 5.2 |
| Escorts Kubota | 25% | 34.0 | 28.4 | 25.6 | 20.6 | 4.5 | 4.0 |

Source: Bloomberg, Emkay Research

Ashok Leyland: Standalone Financials and Valuations

| Profit & Loss | | | | | |
|-----------------------------|---------|---------|---------|---------|---------|
| Y/E Mar (Rs mn) | FY23 | FY24 | FY25E | FY26E | FY27E |
| Revenue | 361,441 | 383,670 | 396,817 | 420,374 | 449,947 |
| Revenue growth (%) | 66.7 | 6.2 | 3.4 | 5.9 | 7.0 |
| EBITDA | 29,307 | 46,066 | 51,183 | 55,917 | 61,537 |
| EBITDA growth (%) | 194.7 | 57.2 | 11.1 | 9.2 | 10.1 |
| Depreciation & Amortization | 7,320 | 7,178 | 8,133 | 8,676 | 9,093 |
| EBIT | 21,987 | 38,888 | 43,049 | 47,241 | 52,444 |
| EBIT growth (%) | 809.5 | 76.9 | 10.7 | 9.7 | 11.0 |
| Other operating income | 0 | 0 | 0 | 0 | 0 |
| Other income | 1,161 | 2,466 | 2,506 | 2,550 | 2,605 |
| Financial expense | 2,891 | 2,494 | 2,334 | 2,405 | 2,486 |
| PBT | 20,258 | 38,859 | 43,221 | 47,387 | 52,563 |
| Extraordinary items | 0 | 0 | 0 | 0 | 0 |
| Taxes | 7,303 | 11,743 | 13,384 | 12,084 | 13,404 |
| Minority interest | 0 | 0 | 0 | 0 | 0 |
| Income from JV/Associates | 0 | 0 | 0 | 0 | 0 |
| Reported PAT | 13,801 | 26,179 | 29,837 | 35,303 | 39,160 |
| PAT growth (%) | 154.7 | 89.7 | 14.0 | 18.3 | 10.9 |
| Adjusted PAT | 12,955 | 27,116 | 29,837 | 35,303 | 39,160 |
| Diluted EPS (Rs) | 4.4 | 9.2 | 10.2 | 12.0 | 13.3 |
| Diluted EPS growth (%) | 154.7 | 89.7 | 14.0 | 18.3 | 10.9 |
| DPS (Rs) | 2.6 | 5.0 | 6.5 | 8.5 | 9.0 |
| Dividend payout (%) | 55.3 | 55.5 | 64.0 | 70.7 | 67.5 |
| EBITDA margin (%) | 8.1 | 12.0 | 12.9 | 13.3 | 13.7 |
| EBIT margin (%) | 6.1 | 10.1 | 10.8 | 11.2 | 11.7 |
| Effective tax rate (%) | 36.0 | 30.2 | 31.0 | 25.5 | 25.5 |
| NOPLAT (pre-IndAS) | 14,061 | 27,136 | 29,719 | 35,194 | 39,071 |
| Shares outstanding (mn) | 2,936.1 | 2,936.1 | 2,936.1 | 2,936.1 | 2,936.1 |

| Source: | Company, | Emkay | Research | |
|---------|----------|-------|----------|--|
| | | | | |

| Cash flows | | | | | |
|------------------------------|----------|----------|----------|----------|----------|
| Y/E Mar (Rs mn) | FY23 | FY24 | FY25E | FY26E | FY27E |
| PBT | 20,258 | 38,859 | 43,221 | 47,387 | 52,563 |
| Others (non-cash items) | 13,716 | (31,615) | 6,611 | 6,423 | 11,629 |
| Taxes paid | (4,002) | (6,245) | (13,427) | (12,131) | (13,456) |
| Change in NWC | (9,458) | 24,970 | (3,834) | (3,912) | 555 |
| Operating cash flow | 21,360 | 25,031 | 32,571 | 37,766 | 51,291 |
| Capital expenditure | (4,257) | (4,815) | (7,000) | (5,796) | (6,096) |
| Acquisition of business | (13,537) | 12,404 | (7,500) | (5,000) | (5,000) |
| Interest & dividend income | 448 | 0 | 0 | 0 | 0 |
| Investing cash flow | (17,345) | 9,021 | (14,500) | (10,796) | (11,096) |
| Equity raised/(repaid) | 1 | 0 | 0 | 0 | 0 |
| Debt raised/(repaid) | 4,286 | (20,708) | 676 | 707 | 887 |
| Payment of lease liabilities | (177) | 0 | 0 | 0 | 0 |
| Interest paid | (2,891) | (2,494) | (2,334) | (2,405) | (2,486) |
| Dividend paid (incl tax) | (7,634) | (14,534) | (19,085) | (24,957) | (26,425) |
| Others | (3,057) | 33,052 | 4,551 | 5,872 | 1,468 |
| Financing cash flow | (9,472) | (4,684) | (16,192) | (20,783) | (26,556) |
| Net chg in Cash | (5,457) | 29,369 | 1,879 | 6,188 | 13,639 |
| OCF | 21,360 | 25,031 | 32,571 | 37,766 | 51,291 |
| Adj. OCF (w/o NWC chg.) | 30,818 | 61 | 36,405 | 41,678 | 50,736 |
| FCFF | 17,104 | 20,217 | 25,571 | 31,970 | 45,195 |
| FCFE | 14,660 | 17,722 | 23,237 | 29,566 | 42,709 |
| OCF/EBITDA (%) | 72.9 | 54.3 | 63.6 | 67.5 | 83.3 |
| FCFE/PAT (%) | 106.2 | 67.7 | 77.9 | 83.7 | 109.1 |
| FCFF/NOPLAT (%) | 121.6 | 74.5 | 86.0 | 90.8 | 115.7 |

Source: Company, Emkay Research

| Balance Sheet | | | | | |
|------------------------------|---------|----------|----------|----------|----------|
| Y/E Mar (Rs mn) | FY23 | FY24 | FY25E | FY26E | FY27E |
| Share capital | 2,936 | 2,936 | 2,936 | 2,936 | 2,936 |
| Reserves & Surplus | 81,322 | 85,167 | 95,920 | 106,266 | 119,000 |
| Net worth | 84,258 | 88,104 | 98,856 | 109,202 | 121,937 |
| Minority interests | 0 | 0 | 0 | 0 | 0 |
| Deferred tax liability (net) | 5,035 | 5,563 | 5,520 | 5,472 | 5,420 |
| Total debt | 43,253 | 22,545 | 23,221 | 23,928 | 24,815 |
| Total liabilities & equity | 132,547 | 116,212 | 127,597 | 138,602 | 152,171 |
| Net tangible fixed assets | 47,479 | 43,955 | 40,933 | 39,257 | 35,960 |
| Net intangible assets | 8,694 | 8,694 | 8,694 | 8,694 | 8,694 |
| Net ROU assets | 2,370 | 2,370 | 2,370 | 2,370 | 2,370 |
| Capital WIP | 1,325 | 2,015 | 3,904 | 2,700 | 3,000 |
| Goodwill | 4,499 | 4,499 | 4,499 | 4,499 | 4,499 |
| Investments [JV/Associates] | 38,922 | 53,107 | 60,607 | 65,607 | 70,607 |
| Cash & equivalents | 32,727 | 36,872 | 38,751 | 44,939 | 58,578 |
| Current assets (ex-cash) | 89,182 | 83,945 | 88,995 | 96,582 | 103,376 |
| Current Liab. & Prov. | 92,651 | 1,19,245 | 121,157 | 126,046 | 134,913 |
| NWC (ex-cash) | (3,469) | (35,301) | (32,162) | (29,464) | (31,537) |
| Total assets | 132,547 | 116,212 | 127,597 | 138,602 | 152,171 |
| Net debt | 10,526 | (14,327) | (15,530) | (21,011) | (33,763) |
| Capital employed | 132,547 | 116,212 | 127,597 | 138,602 | 152,171 |
| Invested capital | 59,572 | 24,217 | 24,335 | 25,356 | 19,986 |
| BVPS (Rs) | 28.7 | 30.0 | 33.7 | 37.2 | 41.5 |
| Net Debt/Equity (x) | 0.1 | (0.2) | (0.2) | (0.2) | (0.3) |
| Net Debt/EBITDA (x) | 0.4 | (0.3) | (0.3) | (0.4) | (0.5) |
| Interest coverage (x) | 0.1 | 0.1 | 0.1 | 0.0 | 0.0 |
| RoCE (%) | 14.1 | 24.9 | 28.0 | 28.1 | 28.4 |

Source: Company, Emkay Research

| Valuations and key Ra | tios | | | | |
|--------------------------|-------|--------|--------|--------|--------|
| Y/E Mar | FY23 | FY24 | FY25E | FY26E | FY27E |
| P/E (x) | 55.8 | 26.7 | 24.2 | 20.5 | 18.5 |
| P/CE(x) | 35.7 | 21.1 | 19.1 | 16.4 | 15.0 |
| P/B (x) | 8.6 | 8.2 | 7.3 | 6.6 | 5.9 |
| EV/Sales (x) | 2.0 | 1.8 | 1.8 | 1.7 | 1.5 |
| EV/EBITDA (x) | 25.0 | 15.4 | 13.8 | 12.6 | 11.2 |
| EV/EBIT(x) | 33.4 | 18.2 | 16.4 | 14.9 | 13.1 |
| EV/IC (x) | 12.3 | 29.3 | 29.1 | 27.7 | 34.5 |
| FCFF yield (%) | 2.3 | 2.9 | 3.6 | 4.6 | 6.6 |
| FCFE yield (%) | 2.0 | 2.4 | 3.2 | 4.1 | 5.9 |
| Dividend yield (%) | 1.1 | 2.0 | 2.6 | 3.4 | 3.7 |
| DuPont-RoE split | | | | | |
| Net profit margin (%) | 3.6 | 7.1 | 7.5 | 8.4 | 8.7 |
| Total asset turnover (x) | 2.9 | 3.1 | 3.3 | 3.2 | 3.1 |
| Assets/Equity (x) | 1.6 | 1.4 | 1.3 | 1.3 | 1.3 |
| RoE (%) | 16.4 | 31.5 | 31.9 | 33.9 | 33.9 |
| DuPont-RoIC | | | | | |
| NOPLAT margin (%) | 3.9 | 7.1 | 7.5 | 8.4 | 8.7 |
| IC turnover (x) | 6.1 | 15.8 | 16.3 | 16.6 | 22.5 |
| RoIC (%) | 24.9 | 64.8 | 122.4 | 141.7 | 172.3 |
| Operating metrics | | | | | |
| Core NWC days | (3.5) | (33.6) | (29.6) | (25.6) | (25.6) |
| Total NWC days | (3.5) | (33.6) | (29.6) | (25.6) | (25.6) |
| Fixed asset turnover | 3.3 | 3.4 | 3.4 | 3.4 | 3.5 |
| Opex-to-revenue (%) | 14.8 | 15.2 | 14.9 | 14.5 | 14.1 |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - DETAILS

| Date | Closing Price (INR) | TP (INR) | Rating | Analyst |
|-----------|------------------------|----------|--------|-------------|
| 26-May-24 | 211 | 250 | Buy | Chirag Jain |
| 30-Jan-24 | 173 | 140 | Sell | Chirag Jain |
| 11-Jan-24 | 177 | 180 | Reduce | Chirag Jain |
| 30-Nov-23 | 183 | 180 | Reduce | Chirag Jain |
| 12-Nov-23 | 176 | 180 | Hold | Chirag Jain |
| 24-Jul-23 | 182 | 188 | Hold | Chirag Jain |
| 16-Jun-23 | 164 | 168 | Buy | Chirag Jain |
| 24-May-23 | 150 | 168 | Buy | Chirag Jain |

Source: Company, Emkay Research

RECOMMENDATION HISTORY - TREND



Source: Company, Bloomberg, Emkay Research

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|---------|---|
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| ADD | 5-15% upside |
| REDUCE | 5% upside to 15% downside |
| SELL | <15% downside |

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